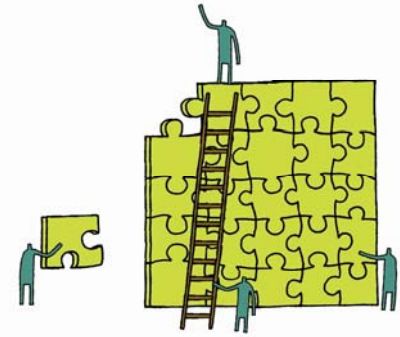


## **Multi Agency Working in Regeneration**

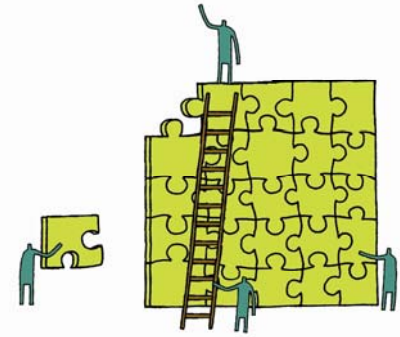
**Christine O'Neill**  
**SURF Open Forum**

6 September 2007



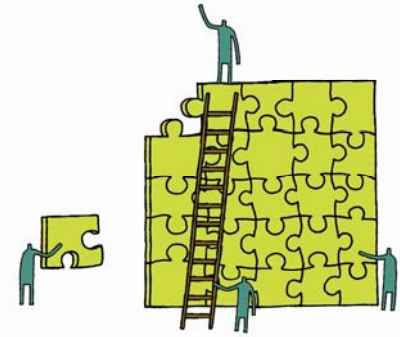
## Introduction

- Themes for the session
- Rural vs urban
- Collaboration structures
- Local authority collaboration
- Impact of SNP's arrival in government



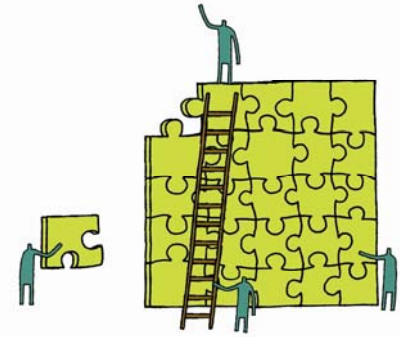
## Rural vs Urban

- Apologies first to SURF
- Town centre regeneration
- Dalkeith, Helensburgh, Oban
- Smaller scale but simpler, no...
- Similar legal issues
- Can usually keep the legal structures simpler



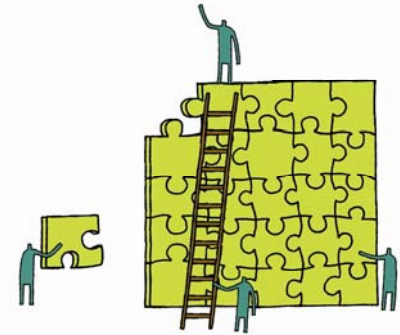
## Collaboration structures

- The aim is to use public capital
  - to create the environment for private investment
  - to achieve other public policy objectives
  - but not simply to fund what the private market will fund
- No sector specific legal framework
- Informal joint working
- Structured joint working
- Development joint ventures
- URC structures



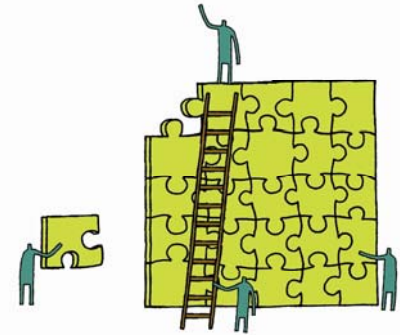
## Informal joint working

- No specific legal or governance structures in place
- Agencies participate by one off meetings
- Funding provided for specific objectives
- If this structure is working, don't change it



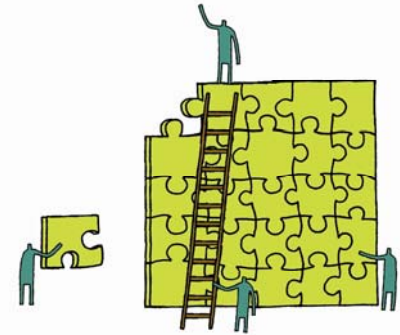
## Structured joint working

- A community or partnership board is put in place
- No legal status
- A governance framework for community participation
- A regular forum for meeting and agreeing actions
- Several funding bodies can use forum to agree to joint fund a single project
- Old Torry Partnership



## Development contracts

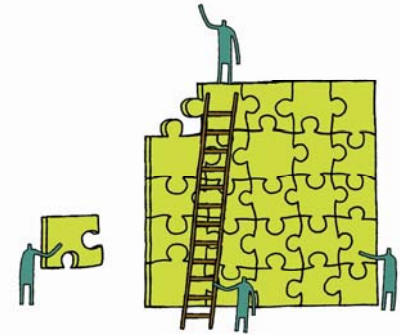
- Agencies enter into a development contract with a private company
- More than one agency may enter into agreement
- Or only the lead agency enters into agreement and there are back agreements about funding
- The legal agreements set out the regeneration objectives
- No structured joint working
- Contract monitoring



## **URC structures**

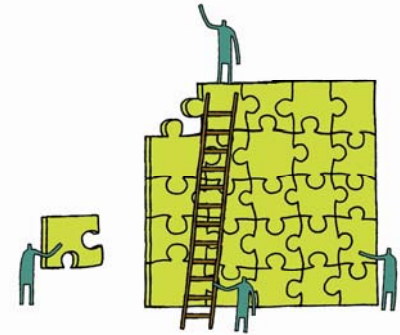
- Creates new legal entity
- Creates formal governance structure
- Creates multi participation forum
- Creates a flexible structure to facilitate different participatory interests both private and public





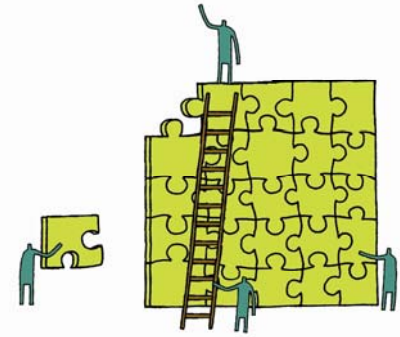
## URC limitations

- A statutory body cannot delegate its powers and duties to a URC
- A local authority will continue to need to exercise the following powers:
  - CPO powers
  - Planning powers such as section 75 agreements



## Local authority collaboration

- Not generally required in regeneration of specific sites
- Maybe as part of wider regeneration initiatives
- Powers to act
- Joint procurement
- Shared services



## **SNP impact**

- Doubt over the future of local enterprise companies and Communities Scotland
- Believe in the subsidiarity principle
- This seems to favour continuation of locally driven collaboration
- Could the Scottish Futures Trust policy give new opportunities for funding new housing?